Dear Church Leader,

Thank you for your desire to protect your church’s right to minister against increasingly hostile legal threats to your freedom to believe and to act upon your beliefs. I hope you find this Religious Liberty Protection Kit a simple but high-quality tool for helping you guard the most precious freedom you or anyone in our society has: religious liberty, our first liberty in the Bill of Rights.

Please let us know any further way we can help you.

Kelly Shackelford, Esq.
President, CEO & Chief Counsel
Cover and page design: David Malphurs

The Liberty Institute® Religious Liberty Protection Kit for Churches provides general guidance in aiding your church in preparing governance documents and risk management for increasing legal threats to religious freedom. These Religious Liberty Templates and Guides are not to be used as a substitute for legal advice. Because the law is constantly changing and each religious institution’s policies and documents are unique, First Liberty Institute and its attorneys do not warrant, either expressly or impliedly, that the law, cases, statutes, and rules discussed or cited in these Religious Liberty Templates and Guides have not been subject to change, amendment, reversal, or revision. If you have a legal question or need legal advice, please contact an attorney. First Liberty Institute’s attorneys may be contacted by going to FirstLiberty.org, selecting the “Contact” menu option at the top of the page, and then selecting “Request Legal Assistance.”
## CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Why Your Church Needs Legal Protection</td>
<td>2</td>
</tr>
<tr>
<td>5 Simple Steps to Protect Your Church</td>
<td>3</td>
</tr>
<tr>
<td>Templates and Guides to Protect Your Church</td>
<td>5</td>
</tr>
<tr>
<td>Statement of Faith: Marriage and Human Sexuality</td>
<td>5</td>
</tr>
<tr>
<td>Statement of Faith: Abortion</td>
<td>9</td>
</tr>
<tr>
<td>Mission Statement</td>
<td>12</td>
</tr>
<tr>
<td>Purpose Statement</td>
<td>15</td>
</tr>
<tr>
<td>Facility Use Policy</td>
<td>17</td>
</tr>
<tr>
<td>Appendices</td>
<td>23</td>
</tr>
<tr>
<td>A. Drafting Church Bylaws and Constitution</td>
<td>23</td>
</tr>
<tr>
<td>B. Drafting Church Employment and Administrative Policies</td>
<td>34</td>
</tr>
</tbody>
</table>

For an online version of these documents go to: [FirstLiberty.org/kits](http://FirstLiberty.org/kits)
WHY YOUR CHURCH NEEDS LEGAL PROTECTION

In a world where hostility toward religion is on the rise, it’s not a matter of if, but when, pastors, churches, ministries, and other faith-based organizations will be faced with damaging, anti-religious legal attacks. That’s why First Liberty now offers the free-of-charge Religious Liberty Templates and Guides, such as those in this booklet, to churches, ministries and other faith-based organizations.

We want to help protect churches, ministries and other faith-based organizations from legal and financial ruin from individuals and organizations that are offended by traditional religious viewpoints and seek to litigate claims to further a larger political or cultural agenda.

First Liberty’s world-class constitutional attorneys are trained to identify risks and develop solutions for churches, ministries and other faith-based organizations. We created Religious Liberty Templates and Guides for churches, and other faith-based ministries to use as a resource in drafting bylaws, articles of incorporation, employment manuals, discipline policies, and other corporate documents to assist them in minimizing risk exposure. You may utilize the language that we have provided verbatim in amending or drafting your own governance documents.

The Religious Liberty Templates and Guides were created to ensure maximum possible legal protection for religious entities to freely hold and act upon their sincerely held religious beliefs. We also seek to safeguard religious entities by accurately informing them as to the present state of the law so they can act in compliance with existing law and identify legal pitfalls that may hinder their ability to minister.

We encourage faith-based organizations to work diligently to ensure their beliefs are written down, codified, and enforced so that they have the tool kit needed to prove the sincerity of their faith.
5 SIMPLE STEPS TO PROTECT YOUR CHURCH

STEP 1: Gather and review your governing documents and policies. The relevant documents should include at least the following (or your versions thereof):

- Articles of Incorporation
- Bylaws/Constitution
- Mission Statement
- Purpose Statement
- Facility Use Policy (or facility rental application)
- Historical Creeds or Confessions
- Statements of Doctrine
- Statements of Faith
- Standards of Morals and Conduct/Honor Code
- Employee and Volunteer Handbooks
- Employee and Volunteer Contracts
- Medical/Pharmaceutical Plans
- Organizational Charts
- Website Content

STEP 2: Compare and contrast. Review your own governing documents, policies, and statements of faith and compare them with our Religious Liberty Templates and Guides to determine what areas need to be addressed (and how to address them).

STEP 3: Amend and adopt. Make certain that your documents address all of the issues that we set forth in our Religious Liberty Templates and Guides. We have incorporated significant and thorough case law in drafting the Religious Liberty Templates and Guides in an attempt to ensure legal protection and compliance for your religious entity. Therefore, we suggest that you utilize the language that we have provided verbatim in amending or drafting your own governance documents. Make certain that all documents and written policies express your beliefs consistently.

STEP 4: Be thorough. We encourage you to work diligently to ensure that your beliefs are written down, codified, and enforced so that you have the tool kit needed to prove the sincerity of your
faith. In a legal climate where religious legal intrusions are becoming increasingly problematic, we encourage you to thoroughly document those beliefs that you intend to defend, particularly as they relate to morality, conduct, marriage and sexuality.

STEP 5: Be consistent. Beyond specifying in detail your sincerely held religious beliefs in your governing documents, consistent application and enforcement of those beliefs is vital. Consistently adhere to the policies that you adopt in order to avoid legal problems that arise from applying a “double standard.”
STATEMENT OF FAITH: MARRIAGE AND HUMAN SEXUALITY

Preamble

We believe that all matters of faith and conduct must be evaluated on the basis of Holy Scripture, which is our infallible guide. (2 Timothy 3:16–17) Since the Holy Bible does speak to the nature of human beings and their sexuality, it is imperative that we correctly understand and articulate what the Bible teaches on these matters.

We are committed to the home and family as set forth in Holy Scripture. We believe God has ordained and created marriage to exist between one man and one woman, with absolute marital fidelity. The Bible sets forth specific home and family values, which include the distinct roles of husbands and wives, fathers and mothers, and children. It is our firm conviction that we uphold the dignity of each individual as we embrace the unchanging and longstanding principles of scriptural truth.

Religious Beliefs

Based on Holy Scripture and the constant moral teaching of the universal Church, we believe:

Marriage — [Church Name] defines marriage as the permanent, exclusive, comprehensive, and conjugal “one flesh” union of one man and one woman, intrinsically ordered to procreation and biological family, and in furtherance of the moral, spiritual, and public good of binding father, mother, and child. (Genesis 1:27-28, Genesis 2:18-24, Matthew 19:4-9, Mark 10:5-9, Ephesians 5:31-33)
Sexual Immorality — [Church Name] believes that sexual acts outside marriage are prohibited as sinful. Consequently, [Church Name] members must resist and refrain from any and all sexual acts outside marriage — including but not limited to adultery, fornication, incest, zoophilia, pornography, prostitution, masturbation, voyeurism, pedophilia, exhibitionism, sodomy, polygamy, polyamory, sologamy, or same-sex sexual acts. (Exodus 20:14, Leviticus 18:7-23, Leviticus 20:10-21, Deuteronomy 5:18, Matthew 15:19, Matthew 5:27-28, Romans 1:26-27, 1 Corinthians 6:9-13, 1 Thessalonians 4:3, Hebrews 13:4, Galatians 5:19, Ephesians 4:17-19, Colossians 3:5)

Gender Identity — [Church Name] believes that God created mankind in His image: male (man) and female (woman), sexually different but with equal personal dignity. Consequently, [Church Name] members must affirm their biological sex and refrain from any and all attempts to physically change, alter, or disagree with their predominant biological sex — including but not limited to elective sex-reassignment, transvestite, transgender, or non-binary “genderqueer” acts or conduct. (Genesis 1:26-28, Romans 1:26-32, 1 Corinthians 6:9-11)

Sexual Orientation — [Church Name] believes that God created and ordered human sexuality to the permanent, exclusive, comprehensive, and conjugal “one flesh” union of man and woman, intrinsically ordered to procreation and biological family, and in furtherance of the moral, spiritual, and public good of binding father, mother, and child. Consequently, [Church Name] members must affirm the sexual complementarity of man and woman and resist any and all same-sex sexual attractions and refrain from any and all same-sex sexual acts or conduct, which are intrinsically disordered. (Genesis 1:27, Genesis 2:24, Matthew 19:4-6, Mark 10:5-9, Romans 1:26-27, 1 Corinthians 6:9-11, Ephesians 5:25-27, Revelation 19:7-9, Revelation 21:2)
Sexual Redemption — [Church Name] believes that all have sinned and fall short of the glory of God and should seek redemption through confession, repentance, baptism, and faith in Jesus Christ. Consequently, [Church Name] members must welcome and treat with respect, compassion, and sensitivity all who experience same-sex attractions or confess sexually immoral acts but are committed to resisting sexual temptation, refraining from sexual immorality, and conforming their behavior to [Church Name] Statement of Faith. (Matthew 11:28-30, Romans 3:23, Ephesians 2:1-10, 1 Corinthians 10:13, Hebrews 2:17-18, Hebrews 4:14-16)

Celibacy — [Church Name] believes that Holy Scripture grants two life-enhancing options for human sexual behavior: (1) the conjugal “one flesh” marital union of one man and one woman, and (2) celibacy. Either is a gift from God, given as He wills for His glory and the good of those who receive and rejoice in His gift to them. Celibacy and faithful singleness is to be celebrated and affirmed within [Church Name]. (Genesis 1:27-28; 2:18, 21-24; Matthew 19:4-6; Mark 10:5-8; Hebrews 13:4; 1 Corinthians 7:1-8; Matthew 19:12; 1 Corinthians 12:12-13; Romans 12:10; 1 Timothy 5:1-2)

Holy Scripture:

Marriage and Human Sexuality

Genesis 1:26-28
Genesis 2:18-24
Genesis 19:5-10
Exodus 20:14
Leviticus 18:7-23
Leviticus 20:10-21
Deuteronomy 5:18
 Judges 19:22-24
Matthew 5:27-28
Matthew 15:19
Matthew 19:4-9
Mark 10:5-9
Romans 1:26-27
1 Corinthians 6:9-13
1 Corinthians 5:11
Galatians 5:19
Pastoral Care

Matthew 11:28-30
Romans 3:23
Ephesians 2:1-10
1 Corinthians 10:13
Hebrews 2:17-18
Hebrews 4:14-16

Application

All of our members, employees, and volunteers must affirm and adhere to this Doctrinal and Religious Absolute statement on marriage and human sexuality to qualify for involvement with the ministry. This is necessary to accomplish our religious mission, goals and purpose. Behavior or counter-witnessing that does otherwise will impede and burden our integrity and religious mission. We believe that God's grace can wipe the slate of guilt and sin, though the consequences are still incurred.

Authority

The Bible is the inspired and infallible Word of God, acting as the source of authority over morality, our beliefs, Christian lifestyle and conduct. [Designated Authority] is charged with the ministerial responsibility of Biblical interpretation and promulgating religious policy. [Designated Authority] will determine life application as well as final matters relating to church theology, philosophy, Christian practice, faith, divine truth, morality, and theological and doctrinal resolutions.
STATEMENT OF FAITH: ABORTION

Preamble

We believe that all matters of faith and conduct must be evaluated on the basis of Holy Scripture, which is our inspired, infallible, and inerrant guide. (2 Timothy 3:16–17) Because Holy Scripture speaks to creation and human life, it is imperative that we correctly understand, articulate, and abide by what Holy Scripture teaches on this matter.

We believe that God has created mankind in His image (Imago Dei) and that human life begins at fertilization. God, in his infinite sovereignty, uniquely formed human beings and gave them a special dignity, personal freedom, and individual accountability among all the works of creation. Human beings have been made for relationship with God and to be good and faithful stewards of creation. God created each person’s inmost being, knitting each person together in his mother’s womb. (Psalm 139:13) As God’s individualized and personal creation, each person is fearfully and wonderfully made. (Psalm 139:14) God has ordained all the days of each person’s life before he came to be. (Psalm 139:16)

Religious Beliefs

Based on Holy Scripture and the constant moral teaching of the universal Church, we believe:

From the moment of fertilization until natural death, every human life is sacred because every human life has been created by God, in His image and likeness.

From the moment of fertilization, every human life must be recognized, respected, and protected as having the rights of a person and the inviolable right to life.
The right to life and physical integrity of every unborn human life is inviolable—it is not a concession made by society or the state, but is instead inherent to the unborn human life by virtue of its creation in the image of God.

Because human life begins at the moment of fertilization, it is against our religious and moral conviction to formally or materially cooperate in the termination of unborn human life.

We are strongly committed to the preservation and defense of unborn human life, which compels our religious, moral, and ethical duty to defend unborn human life from destruction, whether by surgical abortion or use of drugs, devices, or services that have the intent, design, effect, or risk of terminating unborn human life or preventing its implantation and growth post-fertilization.

The Church and all her ministers and ministries should publicly witness to society and to the state regarding the intrinsic, inherent, and inviolable dignity of all human life, from fertilization to natural death.

**Holy Scripture**

In standing against abortion, this church incorporates by reference the following Holy Scriptures, which are cited in the statements, resolutions, commentaries, or doctrines of Christian denominations that are expressly and vocally opposed to abortion: Lutheran Church—Missouri Synod, Presbyterian Church in America, Roman Catholic Church, and Southern Baptist Convention.

- Genesis 1:26-27
- Genesis 25:21-22
- Exodus 20:13
- Psalm 22:9-10
- Psalm 139:13-16
- Isaiah 44:1-2
- Isaiah 49:5
- Job 10:8-12
Early Church Fathers’ Statements on Sanctity of Human Life

“Thus, you read the word of God, spoken to Jeremiah: ‘Before I formed thee in the womb, I knew thee.’ If God forms us in the womb, He also breathes on us as He did in the beginning: ‘And God formed man and breathed into him the breath of life.’ Nor could God have known man in the womb unless He were a whole man. ‘And before thou camest forth from the womb, I sanctified thee.’ Was it, then, a dead body at that stage? Surely it was not, for "God is the God of the living and not the dead.”
—Tertullian, De Anima

“It is not permissible for us to destroy the seed by means of illicit manslaughter once it has been conceived in the womb, so long as blood remains in the person.”
—Tertullian, Apologia

“Why sow where the ground makes it its care to destroy the fruit? Where there are many efforts at abortion? Where there is murder before the birth.... Why then dost thou abuse the gift of God, and fight with His laws, and follow after what is a curse as if a blessing, and make the chamber of procreation a chamber for murder, and arm the woman that was given for childbearing unto slaughter?”
—John Chrysostom, Homily 24

“[T]his lustful cruelty, or if you please, cruel lust, resorts to such extravagant methods as to use poisonous drugs to secure barrenness; or else, if unsuccessful in this, to destroy the conceived seed by some means previous to birth, preferring that its offspring should rather perish than receive vitality; or if it was advancing to life within the womb, should be slain before it was born.”
—Augustine, De Nube et Concupiscentia
“Therefore brothers, you see how perverse they are and hastening wickedness, who are immature, they seek abortion of the conception before the birth; they are those who tell us, ‘I do not see that which you say must be believed.’”
—Augustine, Sermon 126

“Thou shalt not slay the child by procuring abortion; nor, again, shalt thou destroy it after it is born.”
—Barnabas, Letter

MISSION STATEMENT

The purpose of this language for the Mission Statement is to tie together the explicit mission and activities of the church to other documents in which the doctrinal statements of the church are connected, thus reinforcing the application of your sincerely held religious beliefs on matters of human sexuality and abortion.

CALLING - We are called, by Holy Scripture and the Holy Spirit, to challenge all people to be fully devoted followers of Christ. Our calling includes both introduction to and encouragement to remain in a life of full devotion to Jesus Christ. (Colossians 3:17) We are charged with encouraging, equipping, serving and sustaining Christians. We do this by directly instilling our Christian philosophies, values, missions and goals in church members.[1] Liturgical religious activities (e.g. preaching, worship services, Bible instruction, communion, baptism), as well as non-liturgical religious activities (e.g. mentorship, service opportunities, events, community involvement) all serve as methods that [Church Name] utilizes to instill our religious values and beliefs, both expressly and by example.[2] Guided by Holy Scripture and the Holy Spirit, non-liturgical ministries are grounded in [list any and all written organizational policies, governing documents, handbooks, or procedures, including things like employments policies, Standards of Morals and Conduct, discipline, Statements of Faith, religious beliefs, Purpose Statement, Mission Statement, polity, and internal dispute resolution policy] (the
“Written Statements of Faith”), of [Church Name] and are therefore subject to all of its ministerial, membership, discipline, and excision policies.

COMMUNITY - We believe that our religious activity and religious worship derives meaning in large measure from participation in a larger religious community. For this reason, individual members of our body play a large role in furthering our mission and viewpoint as a church. [3] We exist to foster a Christ-like environment of persons subscribing to our religious beliefs and faith.[4] [Church Name] is dedicated to serving and providing for its community, not simply engaging in organized worship.[5] (Galatians 6:10)

Associating with like-minded Christians reinforces [Church Name]’s Christian purpose and is vital to our faith’s perpetuation.[6] (2 Corinthians 6:14; 2 John 1:9-11; 1 Corinthians 15:33) We are committed to being and making disciples who understand what it means to follow Jesus Christ into a life of worship, fellowship, sacrifice, service and being led by the Holy Spirit. (Matthew 28:19; Acts 1:8; John 15:16; Mark 16:15) Therefore, we are also called to enable and equip the uncommitted and opposed to be fully devoted followers of Christ. (Colossians 4:5-6; Psalm 96:3) Our mission as the body of Christ is to participate, share, and encourage each other toward spiritual growth. (1 Thessalonians 5:11; Hebrews 10:23-25; Colossians 3:16) Membership in our church requires a tangible commitment to our beliefs, purposes, and mission as outlined in [Church Name] Membership Policies, teachings, doctrines, Bylaws, Constitution, Articles of Incorporation, Purpose Statement, Facility Use Policy and Statements of Faith of [Church Name] – and are therefore subject to all of its ministerial, membership, discipline, and excision policies, which are incorporated herein by reference, as if fully set forth herein.

EXPRESSION OF FAITH - [Church Name] intends to transmit our system of religious beliefs, tradition, Christian morals, reverence, and values. [7] We do so by engaging in the community and
individuals’ lives, acts of worship, and through all activities in which we participate.[8] Likewise, we believe that all behavior of members and representatives of the church is communicative in nature, exemplifying and expressing our faith, both publicly and privately.[9] (1 Peter 2:12) Any member or representative who propounds a point of view contrary to our beliefs as stated in our Purpose Statement, Bylaws, Articles of Incorporation, Code of Conduct, and Statements of Faith, which are incorporated herein by reference as if fully set forth herein, will impair [Church Name]’s integrity and ability to disseminate its religious views and message.[10] (James 4:4; 1 Corinthians 5:11-12)

OUTREACH OF MINISTRIES - We take very seriously the Church’s charge to be a Christian presence in a secular world.[11] (Matthew 5:14-16) Therefore, all activities that [Church Name] engages in are intended to further its religious purpose, as stated in our Purpose Statement. As such, all of our ministries are considered an outgrowth of the mission of [Church Name] to preach, teach, evangelize and instill the Gospel message of Jesus Christ.[12]

[9] See id. at 648; Spencer v. World Vision, Inc., 633 F.3d 723, 734 (9th Cir. 2011); Univ. of Great Falls v. NLRB, 278 F.3d 1335, 1343 (D.C. Cir. 2002); Universidad Cent. de Bayamón v. NLRB, 793 F.2d 383, 399-400 (1st Cir. 1985).
PURPOSE STATEMENT

We are motivated in all facets by our faith in Jesus Christ, attempting to serve as a reflection of God’s unconditional love for all people.[1] We seek to honor the Lord in all that we do by operating [Church Name] in a manner consistent with Biblical principles.[2] Every activity and speech that [Church Name] or its employees, representatives, volunteers, or members engage in shall be consistent with, and in furtherance of, [Church Name]’s religious purposes, both publicly and privately.[3]

All activities in which [Church Name] engages are for the religious purpose of furthering its Christian mission, message, and viewpoint. Whether the activity has an overt liturgical religious purpose (preaching, worship, Bible instruction, communion, baptism) or a related non-liturgical religious purpose (social service activities, weddings, primary and secondary schools, or events), all activities of the Church are intended to glorify God. (Colossians 3:17) [Church Name] conducts all activities in a holistic manner in order to foster, repeat, advertise or express its Christian mission, message and viewpoint.[4] In this way, every church activity itself is infused with a religious purpose, as an act of worship, intending to further [Church Name]’s religious beliefs and commitment to the faith as outlined in [list any and all written organizational policies, governing documents, handbooks, or procedures, including things like employments policies, Standards of Morals and Conduct, discipline, Statements of Faith, religious beliefs, Purpose Statement, Mission Statement, polity, and internal dispute resolution policy] (the “Written Statements of Faith”), which are incorporated herein by reference, as if fully set forth herein.[5]

Conveying [Church Name]’s Christian message is at the heart of all that we do, in life, deed, word and expression. [6] [Church Name] is dedicated to serving and providing for its community, not simply to engage in organized worship.[7] Provision of charity and community services,
including but not limited to care for children, widows, and those in need, as well as evangelism, strengthening Christian leadership, discipleship and Biblical education, primary and secondary education, are means of fulfilling Christian duty and providing an example of the Christ-like way of life that [Church Name] seeks to foster. (James 1:27; Mark 16:15; Titus 1:7-9; Matthew 28:19-20) Therefore, all behavior of members, representatives, and volunteers of the church is communicative in nature, exemplifying the faith. Associating with like-minded Christians reinforces [Church Name]'s Christian purpose and is vital to the faith’s perpetuation. (Hebrews 10:24-25)

Finally, the primary, exclusive, and only purposes for which [Church Name] is organized are religious in nature, including but not limited to conducting missions and services. Likewise [Church Name] intends to disseminate, teach, and preach the Gospel and teachings of Jesus Christ, to encourage and aid the growth, nurture and spread of Christianity and to render Christian service. (Hebrews 10:24-25) The recital of these purposes is intended to be exclusive of any and all other purposes, this church being formed for religious and charitable purposes only.

[3] See World Vision, 633 F.3d at 434; Univ. of Great Falls v. NLRB, 278 F.3d 1335, 1343 (D.C. Cir. 2002); Universidad Cent. de Bayamon v. NLRB, 793 F.2d 383, 399-400, 403 (1st Cir. 1985) (en banc) (Breyer, J.).
[7] See Amos, 483 U.S. at 344 (Brennan, J., concurring)
[8] See id.
FACILITY USE POLICY

RELIGIOUS ACTIVITIES

All [Church Name] property and facilities (including furniture, fixtures, and equipment) are holy and set apart to worship God, regardless of the location of the facility. (Colossians 3:17) [Church Name] facilities are consecrated to our religious ministry and mission because they are a provision from God. Use of [Church Name] property shall be for the propagation of the Christian faith, for fellowship, witnessing, religious teaching, and charity. Therefore, all use and occupancy of [Church Name] property shall be limited to persons of our particular religion, the propagation of religion, or related religious purposes.

All activities on church property must cohere with the religious purpose of [Church Name] and further its Christian mission, whether the activity has an overt liturgical religious purpose (preaching, worship services, Bible instruction, communion, baptism) or a non-liturgical religious purpose (social service, mentorship, community service, benevolence, charity, schools). [Church Name] conducts all activities in order to advance or express its Christian mission, message and viewpoint. Church facility use shall be exclusively conditioned on whether the use promotes [Church Name]'s mission, message and viewpoint, as all facility usage is an opportunity to glorify God. In addition, church property is exclusively reserved for persons and organizations who agree to abide by [Church Name] [list any and all written organizational policies, governing documents, handbooks, or procedures, including things like employments policies, Standards of Morals and Conduct, discipline, Statements of Faith, religious beliefs, Purpose Statement, Mission Statement, polity, and internal dispute resolution policy] (the “Written Statements of Faith”), which are incorporated herein by reference, as if fully set forth herein. Likewise, [Church Name] facilities are not generally open to the public and may not be used by persons or groups holding, advancing, or advocating beliefs that conflict with [Church
Name]’s faith or moral teachings – including but not limited to [Church Name]’s Written Statements of Faith, which are incorporated herein by reference, as if fully set forth herein.

Any facilities that are made available to approved non-members for usage are meant to further [Church Name]’s calling to minister to others, in the vein of charity and witnessing to our faith. For this reason, [Church Name] property cannot be used for purposes that contradict the church’s beliefs, which would constitute a grave violation of the church’s faith and religious practice, as well as degrade [Church Name]’s religious integrity. (2 Corinthians 6:3; and 14; 1 Thessalonians 5:22)

OWNERSHIP / CONTROL

[Church Designated Authority] possesses the exclusive power to enforce conformity of belief. In regards to facility usage, [Church Name] seeks to avoid member confusion, formal or material cooperation with evil, and scandal by associating with any conduct that contradicts its religious beliefs. (1 Peter 2:12) Church property issues or disputes are directly related to religious doctrine and practice, as all facilities are utilized in a manner to advance or express [Church Name]’s Christian mission, message, and viewpoint. (Colossians 3:17) In the event that church facility use departs in any way from [Church Name]’s doctrine, mission, Written Statements of Faith, teaching or policies, [Church Name]’s designated religious authority shall exclusively resolve any disputes. The [Designated Authority] alone may make inquiry into the religious law and usage of [Church Name] facilities and is therefore essential to the resolution of the controversy.

FACILITY USAGE FEE RATE

[Church Name] is a not-for-profit corporation. Because the facility is exclusively utilized for religious and ministry purposes, it may be reserved for the below-market rate of $_________. The fee is intended to be used for general maintenance and cleaning of church facilities.
GUIDELINES AND REQUIREMENTS

Each individual, group, or organization utilizing [Church Name] facilities (including equipment and property) is required to abide by all church guidelines, requirements and use restrictions at all times. Each individual, group, or organization is required to sign [Church Name]'s Facilities Usage Agreement.

[Church Name] incorporates by reference its Code of Conduct, as if fully set forth herein.

[Church Name] incorporates its Statement of Faith on Marriage, Sexuality, and Gender Identity, as if fully set forth herein.

Use of any controlled substances, including alcohol, tobacco products, and marijuana, is strictly prohibited on church property.

Church facilities are to be used with care and left in good, clear condition.

Licensee(s) or Invitee(s) reserving [Church Name] facilities or property must confine said usage to pre-approved areas of the church property, as provided for in their Facility Usage Agreement.

Any events involving children and youth require adequate adult supervision, provided by the reserving licensee(s) or invitee(s).

[Church Name] reserves the right to coordinate and schedule alternative activities and events in other church facilities.

[Church Name] reserves the right to accept or deny any applicants who seek to utilize or reserve [Church Name] facilities. Permission that is granted to licensee(s) or invitee(s) to utilize [Church Name] facilities or property shall not be transferred or passed to any alternative individual, group, or organization without the permission of [Church Name].
INSURANCE AND INDEMNITY

Non-member facility users will be required to provide their own general liability insurance coverage with a combined single limit of not less than $_____________, naming [Church Name] as an additional insured. Any and all damage occurring to [Church Name] facilities as a result of their use or reservation, shall be repaired and replaced by the licensee(s) or invitee(s), at a cost determined by [Church Designated Authority] or their designee.

All who reserve [Church Name] property or facilities for use agree to release, protect, defend, indemnify and hold harmless [Church Name] and its trustees, officers, employees, members and other representatives from and against any and all claims, liabilities, losses, damages, actions, costs and expenses (including, without limitation, reasonable attorney’s fees and other legal costs) directly or indirectly arising out of their use of any [Church Name] facilities.

APPLICATION

All of our members, employees, and volunteers must affirm and adhere to this Facility Use Policy and church policies referenced therein to qualify for involvement with the ministry. This is necessary to accomplish our religious mission, goals and purpose. Any non-members who wish to utilize [Church Name]‘s facilities must acknowledge receipt and review of this Facility Use Policy. Further, non-members must agree to conduct themselves and their event, as well as utilize church facilities, in a manner consistent with [Church Name]’s purpose, ministry, Written Statements of Faith and policies, as set forth herein.

FACILITY USAGE AGREEMENT

Name of Licensee(s) or Invitee(s): _______________
Address: ______________________________________
Telephone Number(s): ___________________________
Contact Person: _________________________________
E-mail Address: _________________________________
Website: ________________________________
Licensee(s) or Invitee(s) Membership Status: __________________________________________
Description of Licensee(s) or Invitee(s) Ministry: __________________________________________
Date(s) and time(s) of event: ________________________
Purpose of event: ________________________________
Nature of event: _________________________________
Facility/Room being reserved: _______________________
Facility Usage Fee: _______________________________
I have received, reviewed and agree to adhere to all [Church Name]'s policies, including but not limited to the Statement of Faith on Marriage, Sexuality, and Gender Identity, Bylaws, Standards of Morals and Conduct, and Statement of Religious Authority. I have read and fully understand the Facility Use Policy and the Facility Use Agreement and hereby expressly agree to adhere to all guidelines, requirements, restrictions and other provisions set forth therein.

I request to use the church facilities for the express purpose indicated above, and will utilize said facilities in a manner consistent with these stated purposes. To the best of my knowledge, I am not aware that the reserving individual, group, or organization holds, advances, or advocates beliefs that conflict with the church's faith or moral teachings.

It is agreed and understood that this contract shall remain in force only for the term in which I comply with [Church Name]'s policies, as set forth herein, and as long thereafter as I comply. I understand that all facilities privileges automatically terminate if I engage in any conduct or avocation of conduct that stands in contradiction to [Church Name]'s stated beliefs, policies, and mission as set forth herein. I agree to notify [Church Name] authority immediately upon the knowledge that church facilities or properties are being utilized in a manner inconsistent with church policies. I submit to the Designated Authority of [Church Name] to resolve any disputes relating to church property or facility use.

__________________________________________________
Invitee(s)/Licensee Signature(s)

__________________________________________________
Title
Societal consensus is evaporating on elemental questions of theology, philosophy, and jurisprudence. In response, your church should identify the final human authority — person, board, committee — who will promulgate, interpret, and enforce religious policies for your church. Religious entities should incorporate language on qualifications, quorum rules, officers, executive committees, disqualification, removal and other procedural rules. Further, the church’s bylaws and/or constitution should include binding religious rules relevant to “internal church governance” and discipline.[1]

Because there are myriad constitutional and statutory protections for “religious organizations” arising under the First Amendment, Religious Freedom Restoration Act (“RFRA”), Religious Land Use and Institutionalized Persons Act (“RLUIPA”),[2] and various state statutes,[3] the final authority must be essentially religious and charged with promulgating and enforcing religious rules on at least the following:

- Scripture and Canonicity
- Statements of Faith and Doctrine
- Standards of Morals and Conduct
- Resolution of Theological Controversies
- Internal Dispute Resolution
- Interpretation and enforcement of conformity of belief/practice
- Discipline of Members
- Discipline of Ministers
- Discipline of Executives
- Property and Facility Usage[4]

If your church is denominationally affiliated, its most advantageous line of defense for religious beliefs will be to incorporate already existing denominational doctrinal or theological
documents by reference.[5] Typically, denominational doctrine will enhance and thoroughly explain the sincerely held religious beliefs of your church.

It is important that your church explicitly charge its religious authority with oversight of all areas of your church governance, particularly issues of faith, practice, theology, moral and scriptural interpretation. If your church seeks to adopt any policy or doctrinal statement, submit it openly to the congregation for corporate notice or consideration while the Designated Authority considers the ecclesiastical matter.[6]

In addition, your church should clearly define the person/board/committee’s scope of authority over the above referenced matters. Express that the Designated Authority is the final authority on (1) scripture, faith, morals, and employee/member discipline; (2) formal employment or membership requirements vis-à-vis eligibility, morals, discipline, removal, and rescission; (3) Statements of Faith and Doctrine; (4) Standards of Morals and Conduct; (5) internal dispute resolution; and, (6) enforcement of conformity of belief and practice relating to religious teaching and practice. State that ecclesiastical government of all members, congregations, and officers within the general association is unquestioned.[7] Create authority for the decision of controverted questions of faith within your church.[8] Conclusively state that decisions of the established authority are “binding in all cases of ecclesiastical cognizance, subject only to appeals” as your church itself provides for. [9]

Lastly, beyond defining the scope of authority over the above-referenced matters, it is important that your church delineate its religious purpose and motivation in exercising authority over each category, with scriptural references. Emphasize that the “religious authority necessarily pervades” all aspects of your church governance and operations.[10] Explain how everything that occurs in your church affects its ministry and mission and is therefore under its religious authority. Further, express that the religious
purpose in exercising said authority is for your church to practice its religion, foster, repeat, advertise, and disseminate [Church’s] view, message, and statements.[11]

A. Leadership

Your church has an interest, as a religious institution, in “autonomy in ordering its internal affairs, so that it may be free to: select [its] own leaders, define [its] own doctrines, resolve [its] own disputes, and run [its] own institutions.”[12]

Therefore, your church should revise and amend its any and all written organizational policies, governing documents, handbooks, or procedures, including things like employment policies, Standards of Morals and Conduct, discipline, Statements of Faith, religious beliefs, Purpose Statement, Mission Statement, polity, and internal dispute resolution policy] (the “Written Statements of Faith”), to expressly state this autonomy.

B. Employment and Volunteers

Second, clearly and explicitly define the formal requirements for employment and volunteering. Specify the authority that the designated person, board, or committee will have over establishing these requirements, which should be stated as “instituted for the purpose of ecclesiastical government.”[13]

C. Discipline

As Christian consensus evaporates on controversial issues like marriage, sexuality, and gender identity, your church will likely encounter more and more scenarios where it must discipline or remove counter-witnessing persons. Such actions are legally defensible only if your church clearly delineates its employment requirements and secures signed written consent from all volunteers, employees, administrators, ministers, officers, and board
members. The employment policies should cover at least the following:

Standards of Morals and Conduct
Eligibility Requirements
Procedures for Discipline, Mediation, Termination (more than Matt. 18)
Agreement binding all volunteers, employees, administrators, ministers, officers, and board members to all your church policies
Procedures for Rescission and Voluntary Withdrawal

Your church Bylaws should incorporate binding Standards of Morals and Conduct for all board members, employees, ministers, and volunteers. Your church Bylaws must state that assent and adherence to its Statement of Faith and Standards for Morals and Conduct is a qualification to serve your church in any employment or volunteer capacity. Your church should clearly establish that its Standards of Morals and Conduct as well as adherence to its Statement of Faith is expected at all times, publically and privately. Further, all employees and volunteers should sign these statements.

For more information regarding suggested Statement of Faith policies, see our “Statement of Faith” Templates.

For more information regarding suggested policy requirements for Employment and Administration, see our “Guidelines: Drafting Church Employment and Administrative Policies.”

II. MEMBERSHIP

Many non-denominational and non-hierarchal churches lack written policies and procedures for the admission, discipline and removal of members. If leaders intend to exercise church discipline, they should promulgate written policies and procedures that are binding and enforceable against members.
A. Formal Membership Requirements and Disqualifications

As a religious entity, it is important for your church to clearly communicate that it is charged with the instillation of dogma and discipline of its members as an integral part of its religious mission. For this reason, your church should have well defined Membership Requirements and Disqualifications.

Your church may directly set forth that it will “select those individuals with whom your church wishes to join in a common endeavor or mission because membership will play a critical role in the culture and traditions of your church by cultivating and transmitting shared ideals and beliefs.”[14] Further, if applicable, your church should state its belief that “individuals draw much of their emotional [and spiritual] enrichment from close ties with others.”[15]

While your church does not have to employ stringent inquiry into members’ backgrounds, it is important that criteria for eligibility, morals, discipline, removal and rescission are clearly designated and communicated, and grounded in scriptural references. Further, express that membership is made up of “coreligionists,’[16] as commitment to [Church’s] mission, goals or vision is required.

Potential qualifications for membership may include: written profession or statement of faith in the Holy Bible and Jesus Christ; a written statement of faith in Jesus Christ and member’s intent to pursue a life that will glorify God, with His help; assent and adherence to [Church’s] Written Statements of Faith. Disqualifications may state that membership is contingent on whether or not the member is actively pursing his/her relationship with Christ, as well as abiding by convictions and commitments of your church regarding Standards of Morals and Conduct. As discussed in more detail below, members should be advised of potential consequences of or discipline for not abiding by their commitments as members.
Similar to Employment and Volunteer standards, apply [Church’s] Standards of Morals and Conduct to membership procedures. It is in [Church’s] discretion to adopt specific Standards of Morals and Conduct to apply to members.

Request that members review your church policies and Statement of Faith and proceed with membership only if they are in agreement with, and willing to abide by, said policies. In order to do so, have potential members sign an agreement that they have received, read and understand your church policies. For example, “_______________________, is a member of and adheres to established and traditional tenets or teachings of [Church/religion/body/or sect] which has historically held to the beliefs set forth herein.”[17] Additionally, all members should sign a written consent to all written policies, preferably on an annual basis.

It is imperative for your church to thoroughly explain the connection between its membership requirements and [Church’s] religious mission, integrity, and purpose. State how its membership requirements or disqualifications will “assist in the expression and dissemination of religious doctrine” or instill religious values in existing members.

B. Discipline, Mediation, and Removal

It is the responsibility of the Designated Authority, as described in Acts 20:28, to “be on guard for themselves and all the flock among which the Holy Spirit has made them overseers to shepherd the church of God which He purchased with His own blood.” As is consistent with church tradition, shepherding includes both the care and correction of the sheep.

Because members in good standing have consented to abide by and adhere to your church authority, church discipline may occur when necessary. Your church should establish clear disciplinary and removal procedures for members, grounded in scripture, and
apply these procedures consistently. Timing, means, and congregational involvement should be established. Further, it is your church’s prerogative to include policies relating to grace and reconciliation.

Your church should identify any controversial issues deemed terminable for members. Simply put, your church must define what it intends to defend. If your church intends to discipline, terminate, or refuse membership based on an issue, its written policies must expressly state a sincerely held religious belief on that issue. Explain further why a member is not allowed to counter-witness on said issue, particularly because it will damage the testimony and mission of the church. Your church should define behavior that it will deem to qualify as counter-witnessing, heresy, or apostasy.

Delineate clear standards of conduct regarding sexual morality, identity and orientation, and other non-sexual behaviors (e.g. Cheating, stealing, lying, etc.). In addition, incorporate your church’s Statement of Faith by reference.

As outlined in more detail below, disciplinary procedures are best applied to individuals who are actual members. Therefore, your church may include a provision that prevents members from resigning in an effort to avoid church discipline.

C. Membership Rescission

Federal and state courts are highly deferential to church discipline when the matter is “internal” and “ecclesiastical,” but may require an express waiver when the underlying legal issues are arguably “external” and resolvable under “neutral principles of law.”

“[T]he First and Fourteenth Amendments permit hierarchical religious organizations to establish their own rules and regulations for internal discipline and government, and to create tribunals for adjudicating disputes over these matters. When this choice is exercised and
ecclesiastical tribunals are created to decide disputes over the government and direction of subordinate bodies, the Constitution requires that civil courts accept their decisions as binding upon them."[18] Conversely, the First Amendment right to freely exercise one’s religion also includes the right to cease exercising one’s religion.[19] Reconciling these two principles, federal and state courts have affirmed post-rescission church discipline where the member has expressly waived his or her rights to “walk away.” Importantly, waiver is commonly defined as “the voluntary or intentional relinquishment of a known right.”

As a general rule, courts will not intervene to resolve theological controversies, but will intervene if the church dispute may be resolved by applying “neutral principles of law” without inquiry into religious dogma or doctrine. Applying federal precedent, state courts will not interfere with church discipline matters if the relevant documents clearly reflect that the wayward member intentionally and knowingly waived his legal rights to “walk away.”

Consequently, should your church determine that post-rescission church discipline is necessary and biblically mandated, its written policies should be expressly based on scriptural religious teaching — thereby rendering the issue a matter of “internal church governance.”[20] Include the circumstances and timing of when church members may rescind their membership, acknowledging when your church will continue to be the legal authority to discipline the individual. This will serve to insulate your church from liability, should the former member choose to sue.

Should your church include membership rescission paragraphs to its written documents, it must include: (1) doctrinal or scriptural language explaining the “ecclesiastical” and “theological” basis for post-rescission discipline; (2) waiver language stating that the member has been notified of his legal rights under
constitutional, federal, and state law, but has voluntarily and intentionally relinquished the right to unilaterally withdraw from your church; (3) statement prohibiting voluntary rescission of membership after the initiation of the disciplinary process; and (4) a signature block acknowledging receipt, review, and assent to your church’s post-rescission discipline process. This notice and waiver language should appear in the written membership documents that are executed prior to full admission into your church.

In regards to voluntary termination of membership, specify that it is available to any member in good standing upon written request of that member. Your church should outline any other policies or procedures it deems necessary for transfer, termination, or reinstatement of church membership.

III. BIBLICAL COUNSELING SERVICES

The American Psychiatric Association (“APA”), American Psychological Association (“A-Psych”), and the American Medical Association (“AMA”) – and many of their state affiliates – have adopted public policy statements affirming same-sex attraction, same-sex sexual acts, same-sex marriage, and additional legal protections for LGBT persons.[21] To varying degrees, all three organizations have condemned as harmful “conversion” or “reparative” therapy for same-sex attracted persons. In response, the states of New Jersey and California have banned “conversion” or “reparative” therapy for minors. The Third and Ninth Circuit Courts of Appeal recently affirmed the New Jersey and California bans, respectively. [22] Similar legislation is pending in Florida.[23] And it is possible that similar legislation may soon be contemplated or pending in other states.

Because leading psychiatric, psychological, and medical organizations are enlisted in legal and legislative campaigns to ban treatment regimens that fail to affirm same-sex conduct, your church counselors should: (1) expressly state that all
counseling services are based on the written and sincerely held religious beliefs of your church; (2) expressly disclaim any affiliation with APA, A-Psych, AMA, or similar organizations or compliance with their standards; and (3) recommend that patients seeking psychiatric, psychological, or medical care refer to a medical professional. In short, the church must clearly distinguish religious counseling from psychiatric, psychological, or medical care.

If possible, this notice and disclaimer language should appear on the written materials provided prospective clients, followed by a signature block acknowledging receipt, review, and assent to your church’s counseling standards. The objective is two-fold: (1) provide advance notice that your church counseling is rooted in sincerely held religious teachings, and (2) document the client’s assent to religious counseling. An equivalent disclaimer should be included in each published work of your church.

For an online version of these documents go to: [FirstLiberty.org/kits](http://FirstLiberty.org/kits)


See id.

Id.


See also Serbian Eastern Orthodox Diocese, 426 U.S. at 696 (church has interest in effecting binding resolution of internal governance disputes); Kedroff v. Saint Nicholas Cathedral, 344 U.S. 94 (1952) (state statute purporting to transfer administrative control from one church authority to another violates Free Exercise Clause); Corp. of Presiding Bishop of the Church of Jesus Christ of Latter-Day Saints v. Amos, 483 U.S. 327, 341-342 (1987).

Watson, 13 U.S. at 679.


World Vision, Inc., 633 F.3d at 727; Kamehameha Schools/Bishop Estate, 990 F.2d at 458; Townley, 859 F.2d at 618-19; Mississippi College, 626 F.2d at 477.

NLRB, 440 U.S. at 506.

Serbian E. Orthodox Diocese, 426 U.S. at 724–25.

See, e.g., Guinn, 775 P.2d at 776.

Hosanna-Tabor, 132 S. Ct. at 706.


APPENDIX B:
DRAFTING CHURCH EMPLOYMENT AND ADMINISTRATIVE POLICIES

I. LEGAL EMPLOYMENT CONCERNS

Your church may not safely assume that visitors, volunteers, employees, or even members share its sincerely held religious beliefs on the contentious issues of marriage, sexuality, and gender identity. Though still a minority population, an increasing number of self-identified Christians believe that (1) same-sex marriage is morally equivalent to man-woman marriage, and (2) gender is a malleable social construct, subject to individualized definition and practice.[1]

For example, a salaried social worker filed a wrongful termination lawsuit against the Catholic Diocese of Kansas City after she was fired for publicly announcing her same-sex marriage to a female Lutheran Minister - notwithstanding the Roman Catholic Church’s longstanding and well-publicized opposition to same-sex marriage. At the time of her employment application, the social worker advised that she was a single mother of two sons. She subsequently traveled to Iowa to obtain a same-sex marriage license.[2]

Similarly, Azusa Pacific University (“APU”), an evangelical Christian college, ratified and published its sincerely held religious belief that “humans were created as gendered beings.” Pursuant to this written statement of faith, APU terminated the employment contract of Professor Heather Clements after she transitioned to a “transgender man.” Surprisingly, Professor Clements argued that she was fully compliant with APU policy because she admittedly “was assigned the female gender at birth,” but could find no written APU policy prohibiting gender change.[3]

As more Americans assimilate to sexually revolutionized definitions of marriage and family, faith-based organizations like your church need to become much more explicit in the presuppositions that underlie their Statements of
Faith and belief. And as can be seen, particularly in the Catholic Diocese of Kansas City and APU examples, even professing Christians are - whether feigned or sincere - complaining that sexual standards that lack specificity are unfair and potentially illegal.

Because “religious organizations” are exempt from certain anti-discrimination laws under the First Amendment, Title VII, RFRA, RLUIPA, Charitable Choice regulations, the “ministerial exception” summarized in Hosanna-Tabor,[4] and SOGI (Sexual Orientation & Gender Identity) exemptions,[5] the church should expressly state the religious mission of every ministry and minister – using supporting scriptures, doctrines, and statements of faith.

A. Ministerial Protections

In addition to clearly stating its religious viewpoints on controversial subject matters (see Statements of Faith), your church’s employment practices may be further secured by ensuring that its employees fit within the “ministerial exception” to governmental regulation.

Three recent cases confirm that religious organizations such as your church should expressly state the religious mission of every ministry and minister: (1) Spencer v. World Vision, 619 F.3d 1109 (9th Cir. 2010); (2) Hosanna-Tabor Evangelical Lutheran Church School v. EEOC, 132 S. Ct. 694 (2012); and (3) Conlon v. InterVarsity Christian Fellowship, No. 14-1549, 2015 U.S. App. LEXIS 1871, (6th Cir. February 5, 2015).

In Spencer, the United States Court of Appeals for the Ninth Circuit ruled that the non-profit ministry, World Vision, is a “religious organization” and therefore exempt from Title VII of the Civil Rights Act of 1964, which bars religious discrimination in hiring. Important here, the Ninth Circuit held that the Free Exercise Clause protects faith-based ministries that are “less pervasively religious than churches . . . [and] are organized for a religious
purpose and have sincerely held religious tenets, but are not houses of worship.”[6]

In *Hosanna-Tabor*, the United States Supreme Court held religious organizations are free to hire or terminate their “ministers” without being subject to Title VII anti-discrimination laws. Important here, Justices Alito and Kagan noted that the “ministerial exception” should apply to “any employee who leads a religious organization . . . or serves as a messenger or teacher of its faith.” The Court did not adopt a “rigid formula for deciding when an employee qualifies as a minister,” but did identify several factors: (1) religious training and credentialing, (2) formal title, (3) substance of title, (4) employee’s use of title, and (5) important religious functions performed.[7]

In *Conlon*, which was decided on February 5, 2015, the United States Court of Appeals for the Sixth Circuit held that an InterVarsity employee who served as a “spiritual formation specialist” and “spiritual director” qualified as a “minister.” Examining her formal title, the Sixth Circuit explained, “courts need only determine whether the wording of the title conveys a religious — as opposed to secular — meaning. The word ‘spiritual’ is such an identifying term.” Examining the religious functions performed, the Sixth Circuit looked to the employee’s job description: “to cultivate intimacy with God and growth in Christ-like character through personal and corporate spiritual disciplines.” Finally, the Sixth Circuit held that the “ministerial exception” applied when at least two *Hosanna-Tabor* factors are present: (1) formal title, and (2) religious function.[8]

Employment decisions with respect to employees who are "ministerial" are outside the scope of government regulation - a very strong protection for the religious employer. As Justices Kagan and Alito noted in *Hosanna-Tabor*, the ministerial exception does not apply merely to persons that are traditionally thought of as "ministers."
This definition potentially covers most if not all your church employees. With that said, it would benefit your church to establish clear employment documentation for each of these factors:

1. Religious training and credentialing requirements for employment positions (see “Formal Training, Eligibility, and Ordination Requirements below”);

2. Formal religious titles that convey a religious – as opposed to secular – meaning (e.g. “pastor,” “reverend,” “priest,” “bishop,” “spiritual” or rabbi”);[9]

3. The substance reflected in that title;

4. Employee’s own use of that title; and,

5. The important religious function employee performs for the church, give a distinct role from that of most church members.

To clarify, each employee’s job description and responsibilities should be drafted to emphasize the religious nature of the employee’s role as a messenger or teacher of its faith. For leadership positions, this role is easily established. But other job descriptions – counselor, manager, receptionist – may also outline how the employee is called to represent Christ and the beliefs of your church to the larger community.

Your church may state that the employee will “have a duty to assist others to cultivate intimacy with God and growth in Christ-like character through personal and corporate spiritual disciplines” or “interact with community as an ambassador of the faith.”[10] Duties should reflect the employee’s “role in conveying the [Church’s] message and carrying out its mission and leading others toward Christian maturity,” as well as “teaching faithfully the Word of God, the Sacred Scriptures, in its truth and purity as set forth in all the Holy Scripture.”[11]

Further, define “skills of ministry” and “ministerial responsibilities” as it pertains to the religious function the employee will be performing.[12] For example, include “biblical
interpretation, church doctrine, and the ministry of religious ________________,” or “performs important religious function for church” in the employee’s job description if it applies. Include that the employee is “tasked with performing [office] according to the Word of God and Biblical standards as drawn from the Holy Scripture.”[13] Review skills and responsibilities periodically to provide “continuing education as a professional person in the ministry of the Gospel.”[14]

**B. Employment and Volunteer Policies**

In light of the language in *Spencer, Hosanna-Tabor*, and *Conlon*, your church should expressly state the “ministerial” title, substance, and religious function of every volunteer, staff member, administrator, officer, board member and employee — using supporting scriptures, doctrines, and statements of faith, where possible.

Explain that your church’s mission includes instruction, supervising, and providing a moral example for members and non-members alike, particularly as its staff and volunteers convey [Church’s] religious message and carries out its mission. State that “[Church Name] and its members draw much of their emotional enrichment from close ties with others.”[15]

Therefore, all volunteers, staff members, and leadership play a critical role in the culture and traditions of your church by cultivating and transmitting shared ideals and beliefs, thereby fostering a religious environment that propagates your church beliefs by joining in a common religious endeavor.[16]

It is imperative that your church delineate how it “places its faith in the hands of its minsters, administrators, officers, employees, and volunteers. For this reason your church exercises complete control over the selection of those who will personify its beliefs.”[17] Your church effectively shapes its own faith and mission through said appointments.[18]
Go on to specify the necessity to exclusively employ or associate with Christians “who demonstrate a commitment to Christian living, are endowed with and espouse a Christian philosophy of life, and belief in the Christian Church and her teachings”[19] in accordance with your church stated policies and beliefs. Characterize employees and volunteers as possessing the “obligation to be a visible witness to the Church’s philosophy and principles.”[20]

Additionally, cite to and incorporate any and all written organizational policies, governing documents, handbooks, or procedures, including things like employments policies, Standards of Morals and Conduct, discipline, Statements of Faith, religious beliefs, Purpose Statement, Mission Statement, polity, and internal dispute resolution policy (the “Written Statements of Faith”), by reference in employment and volunteer policies. In this manner, emphasize that your church “remains committed to living out its faith through its work, because we demonstrate our faith through life, deed, word, and sign; our Christian witness is integrated into and communicated through all that we do.” [21]

**Formal Training, Eligibility, and Ordination Requirements**

Employee and Volunteer training and ordination requirements should be definitively articulated. Your church’s Staff Manual should incorporate the formal employee and non-employee volunteer eligibility requirements, from its Bylaws, constitution, and Statements of Faith by reference. As the United States Supreme Court has observed, training for religious professions and training for secular professions are not fungible.[22] Training someone to lead a congregation is an essentially religious endeavor.[23] Therefore, your church should set forth the interdependence its employment requisites and religious mission have. State that employment is akin to a religious calling.[24]
For instance, include as a condition of employment or volunteering, “the knowledge of and respect for the Christian faith. Commitment to abide by the tenets of the Christian Church, to exhibit a commitment to the ideals of Christian living, and to be supportive of the Christian faith.”[25] Also, state your church’s intent to “employ only persons whose beliefs and conduct are consistent with your church’s religious precepts[26] and who agree to accept and adhere to its Written Statements of Faith.”[27]

Expound upon the eligibility or standards to become a minster, including formal spiritual training, endorsement from a religious leader, academic transcripts, letters of recommendation, personal statement, written answers to various ministry-related questions, passing oral examination by a faculty committee, membership in a church, and requirement to have or receive religious instruction or training. Your church should require potential employee and volunteer applicants to submit personal statements describing their relationship with Jesus Christ.[28]

Your church’s Staff Manual should incorporate, explicitly or by reference, a Standard of Morals and Conduct. All of your church’s Employment and Volunteer Applications should be revised to incorporate the same language pertaining to formal employment and volunteer eligibility requirements and Standards of Morals and Conduct. Emphasize that at all times and locations, employees and volunteers are expected to conduct themselves in a manner consistent with your church principles. Specify that your church requires “faithful practice,” extending to standards of conduct, morals requirements, and marriage and sexuality. Delineate clear standards of conduct regarding sexual morality, identity and orientation, and other non-sexual behaviors (e.g. Cheating, stealing, lying, etc.). In addition, incorporate your church’s Statement of Faith by reference.
Your church should also outline employment and volunteer “disqualifiers,” including but not limited to conduct or views that offend the precepts of the faith.[29] Your church is guaranteed freedom and protection of its private right to refuse to foster, repeat, advertise, or disseminate views, messages, or statements divergent from its own.[30] Therefore, explicitly reserve the “right to reject [employees or volunteers] whose opinions conflict with [Church’s] declared mission and beliefs, as [Church] maintains its autonomy to choose the content of its own message.”[31] If your church intends to exclude anyone from an opportunity based on religion or sex, this criteria should be clearly defined in employment descriptions.

**Internal Dispute Resolution, Dismissal, and Removal**

In order to further insulate your church from liability pertaining to employment determinations, your church should clearly identify requirements and procedures for internal dispute resolution, dismissal, and removal. “[T]he First and Fourteenth Amendments permit hierarchical religious organizations to establish their own rules and regulations for internal discipline and government, and to create tribunals for adjudicating disputes over these matters. When this choice is exercised and ecclesiastical tribunals are created to decide disputes over the government and direction of subordinate bodies, the Constitution requires that civil courts accept their decisions as binding upon them.”[32]

Not only does your church have the right to control the selection of those who will personify its beliefs, it also has a right to shape its own faith and mission through its appointments. [33] Therefore, your church should establish specific disciplinary and removal procedures for employees and volunteers, grounded in scripture, and apply these procedures
consistently. Timing, means, and congregational involvement should be established. Further, it is your church’s prerogative to include policies relating to grace and reconciliation, including express procedures for employee and volunteer repentance, where applicable. The latter is particularly important in a post-Christian society: your church must have written procedures explaining why a repentant employee receives leniency while an unrepentant employee is immediately terminated.

Your church should identify any controversial issues deemed terminable for employees and volunteers. Simply put, your church must define what it intends to defend. If your church intends to discipline, terminate, or refuse employment based on an issue, its written policies must expressly state a sincerely held religious belief on that issue. Explain further why an employee or volunteer is not allowed to counter-witness on said issue, particularly because it will damage the testimony and mission of the church. Your church should define behavior that it will deem to qualify as counter-witnessing, heresy, or apostasy.

Finally, define cause for employment termination to include “failure to perform in accordance with the terms and conditions of this contract as stated herein and in your church’s Written Statements of Faith, which are incorporated herein by reference as if fully set forth herein.” Identify “the support of activities which espouse beliefs contrary to your church teaching and Statements of Faith” as sufficient cause for termination.

In regards to termination, your church officials should state its policies as well as reasons for terminating employees in ostensibly ecclesiastical terms. Language should indicate termination due to an employee or volunteer’s “refusal to foster, repeat, advertise, or disseminate views, messages, or statements” in accordance with your church’s own.
Finally, employees and volunteers should understand the requirements and procedures for rescission and voluntary withdrawal, as previously discussed.

**Employment and Volunteer Contract Forms**

Your church should implement a signed Employment Contract Form and Volunteer Contract Form, binding your church employees, staff, administrators, board members and non-employee volunteers to your church's Written Statements of Faith.

In order to prevent counter-witnessing, your church should revise the Employment and Volunteer Contract Forms to include language stating that counter-witnessing employees immediately forfeit their privileges at your church. Incorporate your church’s definition of heresy, apostasy, or counter-witness as well as a provision explaining why the employee or volunteer may be terminated for any conduct that contradicts your church’s stated beliefs. It is necessary to distinguish between what your church will consider to be informative or open discussions or debate and counter-witnessing.

In summary, the Employment Contract Form and Volunteer Contract Form should incorporate the following elements:

- Formal employment/volunteer eligibility requirements;
- Bind your church employees and non-employee volunteers to Standards of Morals and Conduct;
- Bind your church employees and non-employee volunteers to Scripture and Canonicity;
- Bind your church employees and non-employee volunteers to Statements of Faith and Doctrine;
- Bind your church employees and non-employee volunteers to Discipline, Mediation, and Termination;
- Bind your church employees and non-employee volunteers to Property and Facility Use Policy;
Your church's religious motivation for implementing the Employment and Volunteer Contract Forms;

A statement informing the applicant that employment or volunteering “is contingent upon agreement and compliance with any and all written organizational policies, governing documents, handbooks, or procedures, including things like employment policies, Standards of Morals and Conduct, discipline, Statements of Faith, religious beliefs, Purpose Statement, Mission Statement, polity, and internal dispute resolution policy (the “Written Statements of Faith”), which are incorporated herein by reference as if fully set forth herein.”

An acknowledgment that the applicant has received, read, and discussed these documents, as well as subscribes wholeheartedly to the principles inherent therein:

“I have received, reviewed, and agree to adhere to all of [Church's] policies, including the Written Statements of Faith. I have read and fully understand [Church's] policies and subscribe, whole-heartedly, to the principles inherent therein. Further, I agree to adhere to all guidelines, requirements, restrictions and other provisions set forth herein. I will work diligently to maintain and strengthen the Church and its members and will reflect the values of the Church in word and example. [39]”

Counter-witnessing Clause:

“We, [Church Name], affirm that we are a ministry of the Christian church, and as such strive to present our doctrine in its fullness. We further affirm that we hold, believe and practice all that the Christian church teaches, believes and proclaims to be true, as set forth in our Written Statements of Faith, whether from the natural moral law or revelation from God through Scripture and traditional teachings of the Christian church. When [employees/volunteers] of [Church Name] endorse views contrary to these teachings, such counter witnessing
creates a toxic confusion about our fundamental values among both employees and society at large. [Church Name] requires all employees/volunteers to conduct themselves in a manner that is compatible with the statements of faith and mission of [Church Name]. We, [Church Name], acknowledge that some of our administrators, staff, volunteers, and employees may struggle to achieve fidelity to some of our teachings, but we are all nevertheless called and required to stand as effective and visible professional participants and proponents of [Church Name]. As effective professionals in our ministry setting, all employees/volunteers are required and expected to avoid fostering confusion among the faithful and any dilution of our Christian mission and statements of faith. Therefore, administrators, staff, employees and volunteers are expected to arrange and conduct their lives so as not to visibly contradict, undermine, or deny these truths. To that end, further, we all must refrain from public support of any cause or issue that is explicitly or implicitly contrary to that which [Church Name] holds to be true, as set forth in our Written Statements of Faith. Those employees/volunteers who consider themselves to be Christians but who are not in a state of full assent to the beliefs of [Church Name], moreover, must refrain from participation in activities that support or advocate issues or causes contrary to the beliefs of [Church Name]. We, [Church Name], acknowledge that all administrators, staff, employees and volunteers who engage in this ministry have a higher calling, according to which they must not only avoid public contradiction of their status as professional agents in the mission of [Church Name], but are also called to conform their hearts, minds and consciences, as well as their public and private behavior, ever more closely to the truths taught by [Church Name]. Recognizing as we do that no person can give perfect witness to these truths, [Church Name] professionals are nevertheless called to strive for assent and fidelity. [40]"
Counter-witnessing Acknowledgement and Automatic Termination Clause:

“I recognize the religious nature of [Church Name] and agree that [Church Name] has the right to dismiss me for public immorality, scandal, or rejection of the official teachings, doctrine or policies of [Church Name], thereby terminating any and all rights that I may have hereunder, subject, however, to the personal due process rights promulgated by [Church Name].[41] I understand that I automatically forfeit all [employees/volunteer] privileges for any conduct or avocation of conduct that stands in contradiction to [Church’s] stated beliefs, policies, and mission as set forth herein.[42] I understand that such beliefs or practices would make me unfit to advance [Church’s] mission[43] as it would impede and burden the integrity and religious mission of [Church Name]. I submit to the Designated Authority of [Church Name] to resolve any disputes relating to [employee/volunteer] policies and practices.[44]” “This contract may be automatically terminated prior to its expiration, or not renewed, for reasons relating to improprieties regarding [Church Name] teachings or laws, unsatisfactory performance, inattention to duties, incompetency, irregular attendance, insubordination, failure to follow church policies and procedures, or for any other justifiable reason, provided that, if the contract is terminated or not renewed, the [employee/volunteer] shall have, as the sole means of recourse, an opportunity to be heard in accordance with appropriate [Designated Authority]. An [employee/volunteer] will not be discharged on account of disability if able to perform, with or without reasonable accommodations, the essential functions of the position. Acknowledging and accepting the religious and moral nature of the [Church’s] purpose and mission, the undersigned agrees to conduct herself or himself at all times, professionally and personally, in accordance
with the [Church's] teaching authority, law and internal governance. Charges of immoral behavior, or of conduct violative of the Statements of Faith or Standards of Moral Conduct or other written policies incorporated herein shall ultimately be resolved exclusively by ________________________ (Designated Authority), or his/her designee, as provided in the [Church Name] Bylaws/Constitution.[45]"

[Signature block]

Finally, renew these Contracts annually by resubmitting them to all employees and volunteers for signature. This will effectively ensure compliance with as well as notice of your church's policies.

For an online version of these documents go to FirstLiberty.org/kits


[9] See id. at 11-12.
[10] Id. at 13.
[12] Id. at 707.
[13] Id.
[18] See id.
[23] See id.
[26] See id.
[27] See World Vision, 619 F.3d at 736.
[28] See id. at 1111.
[31] See id. at 557.
[34] See Little v. Wuerl, 929 F.2d 944, 945-46 (3d Cir. 1991).
[35] See id.
[38] See World Vision, 619 F.3d at 736.


[40] See Little, 929 F.2d at 945-46.


[42] See Little, 929 F.2d at 949.


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