



DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY
SPECIAL OPERATIONS COMMAND
2929 DESERT STORM DRIVE
FORT BRAGG, NORTH CAROLINA 28310-9110

AOCG

5 March 2018

MEMORANDUM FOR Professor of Military Science, George Mason University, 4400 University Drive, Fairfax, Virginia 22030

1. I give my highest recommendation to Staff Sergeant (SSG) Kacie Griffin for selection into the United States Army Reserve Officer Training Corp's (ROTC) Green to Gold Program. Her service in both the 82nd Airborne Division as well as the United States Army Special Operations Command (USASOC) has shaped and solidified her impeccable reputation as a leader. Kacie is a stand out performer in every administrative and operational way within USASOC.

2. SSG Griffin's example of selfless service is peerless, regardless of rank or longevity in uniformed service. Her consistency in modeling the Army Values is one of the most prominent features to her mature and humble leadership style. She will quickly bring the same maturity, team work, and selflessness to any ROTC organization, and in her subsequent career as an Army Officer.

3. Kacie instills confidence in her subordinates, peers, and seniors alike. She abounds in professional, as well as moral, commitment, as demonstrated by her volunteering with local organizations to help feed meals to over 30,000 homeless over the past two years. Her enthusiasm and drive for excellence is peerless.

4. Based on Kacie's past and present performance, I am confident that she will excel in every future leadership role she is given. She epitomizes the Special Operations quiet professional ethos with poise, razor sharp intellect, moral presence, and humble confidence. She will be highly successful in pursuing higher education and effective service as a United States Army officer. I give my highest recommendation to SSG Kacie Griffin for selection into the Army's ROTC Green to Gold Program. She is exactly the type of leader the future Army needs.

5. Please contact me if I may be of further assistance in this matter. My contact information is [REDACTED] or at [REDACTED].



Lieutenant General, USA
Commanding